Appendix 1 – KPI Contractor Performance

| | Jan | Feb | Mar | Apr | May | Jun |
|--------------------------|--------|--------|--------|--------|---------|---------|
| Passes | 39 | 40 | 46 | 41 | 8 | 0 |
| Fails | 5 | 4 | 4 | 3 | 0 | 0 |
| Monthly Total KPIs | 44 | 44 | 50 | 44 | 8 | 0 |
| Monthly KPI Pass rate | 88.64% | 90.91% | 92.00% | 93.18% | 100.00% | #DIV/0! |
| Qtr. Passes | | 125 | | | 49 | |
| Qtr. Total | | 138 | | 52 | | |
| Qtr. Pass Rate | | 90.58% | | | 94.23% | |

| Quarter 4 2019/2020 | Quarter 1 2020/2021 |
|---------------------|---------------------|
| | |

The total number of KPIs over the two quarters has fallen for two reasons i) those measured quarterly have not occurred yet ii) several KPIs have been temporarily removed due to COID-19.

The above table is the collective of all KPIs which we measure across corporate FM contracts.

Individual Contractor Performance

| Company | КРІ | Percentage | Avg Jan - Jun 2020 |
|----------|--|------------|--------------------|
| Servest | Cleaning Audits - Core Cleaning | >95% | 97.83% |
| Servest | Cleaning Audits - Window, Periodic, Specialist | >95% | 99.48% |
| Servest | Adherence to Cleaning Frequency | >100% | 100.00% |
| Servest | Staffing | >95% | 99.88% |
| Servest | Health & Safety | >100% | 100.00% |
| Servest | Cleaning Weighted Score | >95% | 98.23% |
| W Parker | Contract Management | 100% | 100.00% |
| W Parker | Quality Monitoring | 85% | 100.00% |
| W Parker | Adherence to Frequencies | 100% | 100.00% |
| W Parker | Health & Safety/Sustainability | 100% | 100.00% |
| W Parker | Complaints | <2 | 0.00% |
| W Parker | Complaints resolved within 5 days | 100% | 0.00% |
| W Parker | Overall Score | 85% | 100.00% |
| Skanska | Maintenance Services M1 | 100% | 95.00% |
| Skanska | Maintenance Services M2 | 100% | 95.00% |

| Skanska | Maintenance Services M3 | 100% | 100.00% |
|--------------|--|------|---------|
| Skanska | Maintenance Services M4 | 100% | 95.65% |
| Skanska | Maintenance Services M5 | 100% | 100.00% |
| Skanska | Maintenance Services M6 | 100% | 100.00% |
| Skanska | Sustainability M1 | 100% | 100.00% |
| Skanska | Sustainability M2 | 100% | 100.00% |
| Skanska | Benchmarking & Continuous Improvement M1 | 100% | 100.00% |
| Skanska | Benchmarking & Continuous Improvement M1 | 100% | 100.00% |
| Skanska | Management M1 | 100% | 100.00% |
| Skanska | Management M2 | 100% | 100.00% |
| Skanska | Management M3 | 100% | 100.00% |
| Skanska | Management M4 | 100% | 100.00% |
| Baxterstorey | Food | 20% | 18.33% |
| Baxterstorey | Standard of Service | 15% | 15.00% |
| Baxterstorey | Hygiene and Cleanliness | 15% | 15.00% |
| Baxterstorey | Marketing and Merchandising | 10% | 9.00% |
| Baxterstorey | Health and Safety Management & Food Safety | 10% | 10.00% |
| Baxterstorey | Financial Performance | 10% | 9.00% |

| Baxterstorey | Contract Management | 5% | 3.67% |
|--------------|--|------|---------|
| Baxterstorey | Baxterstorey Complaints | | 5.00% |
| Baxterstorey | Baxterstorey Maintenance of Catering Equipment | | 5.00% |
| Baxterstorey | Responsible Procurement | 5% | 5.00% |
| Baxterstorey | Total scoring | 80% | 95.00% |
| Beaver | Reactive Attendance | 99% | 96.00% |
| Beaver | Planned Monitoring | 100% | 100.00% |
| Beaver | Quality Assurance - Procedures | 90% | 100.00% |
| Beaver | Quality Assurance Adverse effects on the City | 100% | 100.00% |
| Beaver | Site Reporting | 90% | 93.00% |
| Beaver | Customer Survey | 95% | 100.00% |
| Amalgamated | Acute and Emergency priorities | 100% | 99.07% |
| Amalgamated | Priority 2-3 | 97% | 97.00% |
| Amalgamated | Priority 4 | 95% | 100.00% |
| Amalgamated | Insurance Defects | 100% | 100.00% |
| Amalgamated | Amalgamated In Service | | 99.00% |
| Amalgamated | Amalgamated Repeat Breakdown | | 100.00% |
| Amalgamated | Amalgamated PPM Schedule | | 94.00% |
| Amalgamated | H&S | 100% | 100.00% |

| ISS | Emergency Response | 99% | 97.23% |
|-----|---------------------------------|------|---------|
| ISS | Provision of Additional Guards | 99% | 100.00% |
| ISS | Mobile Patrols | 99% | 99.95% |
| ISS | Manned Guarding | 99% | 99.90% |
| ISS | SIA certification. | 99% | 100.00% |
| ISS | Incident response and reporting | 100% | 100.00% |
| ISS | Keyholding | 100% | 100.00% |
| ISS | H & S | 100% | 100.00% |